



A new century

ANNUAL REPORT 2022 (FY 2021)

JCCA
Repair the world
child by child



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OUR HISTORY, OUR FUTURE

Dear Friends, Supporters, and Colleagues:

200 years.

Two centuries spent transforming the lives of children, parents, foster parents, siblings, caregivers, teachers, mentors, volunteers—not to mention all those who work, volunteer, and lead here at JCCA.

This historic moment for JCCA has inspired a wellspring of growth at our organization. Just as we work with clients to find within themselves the capacity to grow, learn, and thrive, our organization—from the Board of Trustees to direct-care staff—is engaged in a continuous process of self-reflection, quality improvement, and strategic planning. Resilience, hope, determination, and commitment to our clients have sustained us since 1822, and will be our guideposts as we approach the future with joy and excitement.

It can often feel as though we have emerged from the COVID-19 pandemic into a new world. However, JCCA's 200-year history is one of continuous adaptation and innovation. From tele-mental health and hybrid work schedules to ground-breaking new programs in behavioral care and a visionary Capital Campaign, our third century brings countless possibilities for the future of our organization, for our clients, and for the ever vibrant communities we serve.

JCCA adapts, builds partnerships, takes risks, and grows. The transformation makes us—just as it does for our clients—stronger, more confident, and more resilient. Transformation is what enables us to fulfill the only constant, which is the promise of our mission: to *repair the world, child by child*.

“Resilience, hope, determination, and commitment have sustained us since 1822, and will be our guideposts as we approach the future with joy and excitement.”



Louis Jaffe
President



Ronald E. Richter
Chief Executive Officer and Executive Director



LEAPING FORWARD

Young people who have experienced trauma have often also experienced disruptions in school and need extra help to achieve their academic goals, and JCCA's educational programs keep expanding to support learning at every stage. In 2019, JCCA launched an entirely new division: Leadership, Education, and Achievement Pathways, or L.E.A.P.



Supporting every child

As implied by its acronym, L.E.A.P.'s momentum is confident and positive. Staff continuously encourage young people to seek new opportunities, develop confidence, strengthen relationships, and, perhaps most important, ask or help when they need it. From parent workshops on encouraging literacy at home, to tutoring, college coaching, and job placement, our goal is to give every child the support they need to build a successful future.



81

H.S.
Diplomas
earned

167

students
receive tutoring
through JCCA



41

enrolled in college

240

books
sent to families
monthly



205

teens engaged
in Fair Futures
coaching



Fair Futures

Fair Futures youth coaches work with young people in foster care, from middle school until after discharge. Because JCCA has one of the largest populations of adolescents in foster care in New York City, our Fair Futures program has grown by leaps and bounds since the New York City council first funded the model in 2019. Foster youth benefit from long-term relationships with their coaches, who provide insight, mentoring, and guidance to support each young person's academic, career, and socio-emotional success once they leave care.

"Without Kevin, I'm not sure I would have graduated high school. Kevin stayed on top of me the whole way and made sure I got there. When I got my diploma, I cried tears of joy. Now I plan to go to college to study engineering and music. Thanks to Kevin, I'm working right now. Before I met him I didn't know how to apply to jobs, how to do interviews. Now I have these skills—and money in my account."

—DEMETRIUS, CAMPUS RESIDENT

(pictured above, left, with his youth coach, Kevin Young)



WELLBEING FOR THE WHOLE FAMILY

JCCA offers all clients evidence-based, trauma-focused support to help families define what success and independence look like for them, so they can lead stable, independent lives after they leave our care. JCCA's newest division, Behavioral Health and Wellness, brings this expertise and commitment to families beyond the child welfare system. With in-home and community based services, staff can offer assessment, crisis intervention, and treatment to families right in their homes, schools, and neighborhoods.

70%

of children discharged from foster care reunified with their families

95%

Successful outcomes for families engaged in preventive services

206

Foster youth received vocational services

124

Campus and foster youth engaged in internships



Youth ACT

Against the backdrop of an unprecedented national crisis in children's mental health, New York City's first Assertive Community Treatment (ACT) Team for young people, ages 10 to 21, was awarded to JCCA in 2021. This multidisciplinary team of clinicians, case workers, and peer counselors is available around the clock to young people at risk of inpatient psychiatric hospitalization. Staff provide direct mental health services, case management, support with school-related issues, and coordination with other providers. With the support of the Youth ACT Team, children can access expert care around the clock, while they remain with their families and in their communities.



Providing Hope in a Crisis

During the early months of the COVID pandemic in New York City, JCCA staff worked tirelessly to stabilize the children and families in our care.

On campus, staff never paused in their commitment to our campus young people, keeping them calm, safe, and engaged with remote learning—even for children staying in the converted COVID isolation cottage, where medical staff in full PPE reassured their concerns, communicated with their families, and made sure they were healthy enough to return to their assigned groups. Our dedicated volunteer community sent meals, games, and gifts, providing critical support

until they could return to their beloved on-campus activities.

In our city programs, JCCA was able to provide emergency financial assistance to hundreds of families, many of whom depend on public assistance or who were at risk of losing their jobs due to illness or child care responsibilities. Thanks to the generosity of our donors and Trustees, staff were able to help families buy groceries, pay utility bills or rent, and even supplied phones, tablets, and data plans so young people could keep up with school, tele-therapy, and keep in touch with loved ones.





A 21ST CENTURY CAMPUS

JCCA operates one of the most respected residential treatment programs in the United States. Since it opened in 1912, thousands of children have called JCCA's Pleasantville Campus home—many of them living in the same cottages occupied by their turn-of-the-century forebears. Now, it is time for an update.



300

Campus residents (annually)



150+

acres of lawn, athletic fields, paving, roads, and wooded areas

Capital Campaign

The 200th Anniversary Capital Campaign focuses on the campus cottages and clinical facilities. Our residents deserve warm, inviting accommodations where they can feel at home. They will benefit from modernized, spacious facilities for the therapeutic, social, and recreational activities that provide joy, enrichment, and belonging. And they deserve a medical center that is ADA-accessible and suited to their various and often complex health needs.

We have repainted, plastered, and re-purposed our historic buildings for too long. With the support and guidance of JCCA's Board of Trustees and the Capital Campaign Committee, this initiative will allow us to carry our urgent, groundbreaking work into a third century.



53

clinical staff members (medical & psychiatric)

150

children visit the center daily for medication management



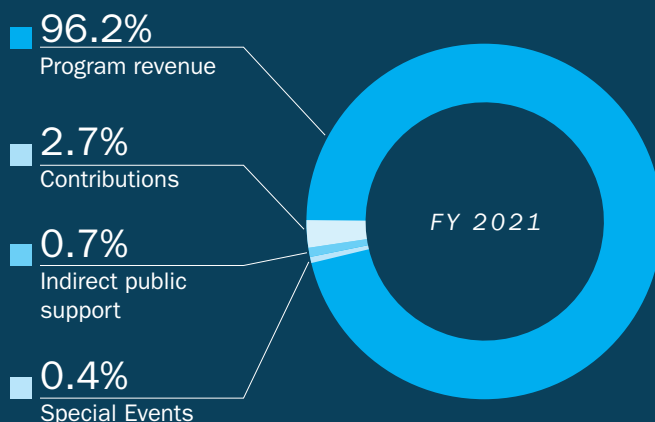


Designed for Excellence

At JCCA's **Edenwald Center**, 105 boys and girls with intellectual and developmental disabilities learn life skills that foster independence and work through their difficulties so that they may return to the community as quickly as possible. From furniture to the daily schedule, every part of daily life in Edenwald's Cottage 14 has been thoughtfully developed to provide the best possible therapeutic environment for the boys who call it home.

Cottage staff incorporate a strengths-based, skill-focused philosophy into every facet of their practice—even donning swimsuits to show children with bathing aversions how to take a shower. Evidence-based modalities, in combination with carefully tracked data, has heralded significant improvements for Cottage 14's residents, all of whom are on the autism spectrum, with IQs ranging from 40-61.

REVENUES & EXPENSES



OPERATING REVENUES

JULY 1, 2020 - JUNE 30, 2021

Program service revenue	\$ 103,707,590
Contributions	2,920,224
Indirect public support	738,350
Net revenue from special events	480,873

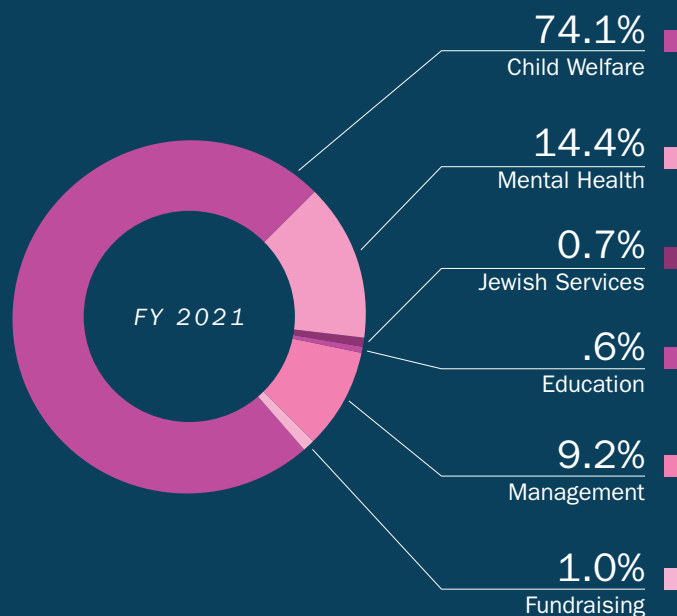
TOTAL OPERATING REVENUE \$ 107,847,037

OPERATING EXPENSES

JULY 1, 2020 - JUNE 30, 2021

Child welfare services	\$ 79,418,465
Mental health services	15,482,660
Jewish community-based services	723,669
Education	592,421
Management and general	9,906,916
Fundraising	1,096,309

TOTAL OPERATING EXPENSES \$ 107,220,440



NON-OPERATING REVENUES

JULY 1, 2020 - JUNE 30, 2021

Net investment income	\$ 19,989,734
Insurance recovery	142,666
Rental and other income	41,980

TOTAL NON-OPERATING REVENUES \$ 20,169,378

Accumulated benefit obligation under ASC 715 \$ 587,337

INCREASE IN NET ASSETS \$ 21,383,312

ASSETS & LIABILITIES

	2021	2020
ASSETS		
Cash and cash equivalents	\$ 24,266,381	14,119,849
Investments	79,963,329	57,525,602
Accounts receivable	27,111,333	28,383,304
Contributions receivable	224,991	498,483
Others receivable	494,487	316,120
Prepaid expenses and other assets	6,227,072	4,188,969
Fixed assets (net)	7,786,032	7,472,742
TOTAL ASSETS	\$ 146,073,625	\$ 112,505,069
LIABILITIES AND NET ASSETS		
LIABILITIES		
Accounts payable and accrued expenses	\$ 6,159,918	\$ 6,397,940
Accrued payroll and payroll liabilities	8,737,200	6,593,888
Loan payable	12,942,175	-
Mortgage payable	3,517,490	3,517,490
Deferred revenue	2,520,301	5,141,082
Deferred rent	139,326	173,416
Post-retirement plan liability	3,454,590	4,041,927
Due to third parties	20,911,090	20,331,103
TOTAL LIABILITIES	\$ 58,382,090	\$ 46,196,846
NET ASSETS		
Without donor restrictions	\$ 80,137,114	60,094,348
Board designated	2,612,104	2,216,693
With donor restrictions	4,942,317	3,997,182
TOTAL NET ASSETS	\$ 87,691,535	66,308,223
TOTAL NET ASSETS AND LIABILITIES	\$ 146,073,625	\$ 112,505,069

Planned giving

Please consider including JCCA in your will, and share the following suggested language with your attorney:

"I bequeath the sum of \$ _____ to JCCA, a not-for-profit child and family service agency located in New York, to be used for its general and charitable purposes."

Bequests are also the final expression of a life of caring and concern. Express yourself now by making a gift for the future.

For more information please call **212 558 9928**.

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Thank you! We couldn't do it without you.

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Since 1822, JCCA's mission has been to provide the highest quality child welfare and mental health services to New York's neediest and most vulnerable children. We are guided by the Jewish mandate of *tikkun olam* — the responsibility of every person to make the world a better place. We work in partnership with 17,000 children and families every year to build on their strengths, preserve the family when possible, and help create new families when necessary, so that *all* children may thrive in a safe and loving place they can call home.

Learn how you, too, can repair the world, child by child, at jccany.org.

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